February 2, 2023

Hon. Seamus O'Regan, P.C., M.P.

Minister of Labour

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Hon. François-Philippe Champagne, P.C., M.P.

Minister of Innovation, Science and Industry of Canada

Email: ministerofisi-ministredeisi@ised-isde.gc.ca

Hon. Omar Alghabra, P.C., M.P.

Minister of Transport

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Dear Ministers:

The proposal to introduce legislation on prohibiting replacement workers in federally regulated industries raises serious concern for Canadian business, including many that play an essential role in growing our economy and ensuring that our supply chains operate efficiently.

While we all respect and want to protect the right to collective bargaining, the proposed antireplacement worker legislation goes too far and has the potential to destabilize our economy. It will disrupt the carefully-constructed balance we have built within our labour relations system, leading to more labour strife within key sectors of our economy. As a result, it threatens to cause major disruptions to already-fragile supply chains.

Though rarely used, replacement workers allow organizations in sectors like trucking, rail, ports, telecom, and air to provide a basic level of service that preserves critical services to Canadians. Eliminating the possibility of using replacement workers to maintain important services will provide an encouragement to strike rather than to bargain collectively, which raises the risk of significant damage to Canada's economy and our reputation as a reliable place to do business, as well as compromising Canadians' ability to receive the services they require. The data clearly demonstrate that, where replacement worker bans exist, there are more strikes, and they last longer.

Canadians are already feeling the serious effects of inflationary pressures in our economy. Any actions that would further disrupt supply chain processes will only raise costs more. These costs will in turn get passed down to Canadians. Canada's reputation as a destination of choice for

investment and doing business relies on a resilient and reliable system, which a ban on replacement workers will severely undermine.

We urge you to put the interests of Canadians and of the Canadian economy first and reconsider the government's plan to introduce this legislation. The Canadian economy – and Canadians – simply cannot afford it, nor does it create value for Canadians.

We would welcome an early opportunity to sit down with you to discuss the issue in more detail.

Sincerely,

Aerospace Industries Association of Canada Alberni Valley Chamber of Commerce Amherst & Area Chamber of Commerce Assiniboia Chamber of Commerce Bayfield and Area Chamber of Commerce

Bonnyville & District Chamber of Commerce Brampton Board of Trade Burin Peninsula Chamber of Commerce Burnaby Board of Trade Business Council of Manitoba Calgary Chamber of Commerce Canada's Accredited Zoos and Aquariums Canadian Automobile Dealers' Association

Canadian Chamber of Commerce Canadian Federation of Independent Business

Canadian Franchise Association
Canadian International Freight Forwarders
Association
Canadian Manufacturers & Exporters

Canadian Meat Council
Chamber of Commerce and Industry
Mégantic Region
Chamber of Commerce Brantford-Brant
Chamber of Commerce Niagara Falls,
Canada
Chatham-Kent Chamber of Commerce

Chemistry Industry Association of Canada

Columbia Valley Chamber of Commerce

Conseil du patronat du Québec Dufferin Board of Trade

Greater Sudbury Chamber of Commerce Greater Summerside Chamber of Commerce Greater Victoria Chamber of Commerce Halifax Chamber of Commerce Halton Hills Chamber of Commerce Heating, Refrigeration and Air Conditioning Institute of Canada Killam and District Chamber of Commerce Lethbridge Chamber of Commerce Madoc & District Chamber of Commerce National Airline Council of Canada Oakville Chamber of Commerce Okotoks & District Chamber of Commerce Orillia District Chamber of Commerce Port Colborne-Wainfleet Chamber of Commerce

Prairie Sky Chamber of Commerce Prince Albert & District Chamber of Commerce

Railway Association of Canada Red Deer & District Chamber of Commerce Regroupement des gens d'affaires de la capitale nationale

Responsible Distribution Canada (RDC)
Restaurants Canada
South Surrey & White Rock Chamber of
Commerce
Surrey Board of Trade
Sussex & District Chamber of Commerce
Temiskaming Shores & Area Chamber of
Commerce
The Board at the Cap-Acadie Chamber of
Commerce
The Cambridge Chamber of Commerce

Eastern PEI Chamber of Commerce Edmonton Chamber of Commerce

Electro-Federation Canada Fertilizer Canada FETCO

Fort McMurray Chamber of Commerce Freight Management Association of Canada Grande Prairie and District Chamber of Commerce

Greater Kitchener Waterloo Chamber of Commerce

Greater Langley Chamber of Commerce

Greater Niagara Chamber of Commerce Greater Saskatoon Chamber of Commerce The Chamber of Commerce for Greater Moncton

The Greater Barrie Chamber of Commerce The Truro & Colchester Chamber of Commerce

The Winnipeg Chamber of Commerce
Tillsonburg District Chamber of Commerce
Tri-Cities Chamber of Commerce
Welland/Pelham Chamber of Commerce
West Island of Montreal Chamber of
Commerce

West Lincoln Chamber of Commerce Western Grain Elevator Association Windsor-Essex Regional Chamber of Commerce Yarmouth & Area Chamber of Commerce